

**White Deer Golf Course**  
**For the Month Ending January 31st, 2021**

<i>January</i>					<i>YTD</i>					
Actual	Budget	Budget Variance	Last Year	Last Year Variance		Actual	Budget	Budget Variance	Last Year	Last Year Variance
<i>Rounds</i>										
0	0	0	187	(187)		0	0	0	187	(187)
0	0	0	0	0		0	0	0	0	0
0	0	0	216	(216)		0	0	0	216	(216)
0	0	0	403	(403)	<b>Total Rounds</b>	0	0	0	403	(403)
<i>Revenue</i>										
0	0	0	3,153	(3,153)		0	0	0	3,153	(3,153)
0	0	0	633	(633)		0	0	0	633	(633)
0	350	(350)	0	0		0	350	(350)	0	0
25	400	(375)	151	(126)		25	400	(375)	151	(126)
875	484	391	1,476	(602)		875	484	391	1,476	(602)
0	0	0	133	(133)		0	0	0	133	(133)
0	0	0	256	(256)		0	0	0	256	(256)
650	0	650	20	630		650	0	650	20	630
140	0	140	134	6		140	0	140	134	6
1,689	1,234	455	5,956	(4,267)	<b>Total Revenue</b>	1,689	1,234	455	5,956	(4,267)
<i>Cost of Sales</i>										
704	339	(365)	1,067	363		704	339	(365)	1,067	363
0	0	0	120	0		0	0	0	120	120
(170)	0	170	931	1,102		(170)	0	170	931	1,102
0	0	0	411	0		0	0	0	411	411
534	339	(195)	2,530	1,996	<b>Total Cost of Sales</b>	534	339	(195)	2,530	1,996
1,155	895	260	3,427	(2,271)	<b>GROSS INCOME</b>	1,155	895	260	3,427	(2,271)
<i>Labor</i>										
4,696	3,542	(1,154)	3,194	(1,502)		4,696	3,542	(1,154)	3,194	(1,502)
3,645	5,544	1,899	7,371	3,726		3,645	5,544	1,899	7,371	3,726
1,789	4,357	2,568	3,812	2,022		1,789	4,357	2,568	3,812	2,022
10,130	13,443	3,313	14,376	4,246	<b>Total Direct Labor</b>	10,130	13,443	3,313	14,376	4,246
885	1,937	1,052	4,344	3,459		885	1,937	1,052	4,344	3,459
6,764	6,300	(464)	7,211	448		6,764	6,300	(464)	7,211	448
2,277	1,885	(392)	2,070	(207)		2,277	1,885	(392)	2,070	(207)
9,926	10,122	196	13,626	3,699	<b>Total Payroll Burden</b>	9,926	10,122	196	13,626	3,699
20,056	23,565	3,509	28,002	7,946	<b>Total Labor</b>	20,056	23,565	3,509	28,002	7,946
<i>Other Operational Expenses</i>										
707	250	(457)	418	(289)		707	250	(457)	418	(289)
11,876	20,352	8,475	18,958	7,082		11,876	20,352	8,475	18,958	7,082
(145)	989	1,134	2,248	2,393		(145)	989	1,134	2,248	2,393
35	302	267	337	302		35	302	267	337	302
2,970	3,470	500	3,045	75		2,970	3,470	500	3,045	75
3,532	3,532	0	3,531	(1)		3,532	3,532	0	3,531	(1)
18,975	28,895	9,920	28,537	9,562	<b>Total Other Operational Expenses</b>	18,975	28,895	9,920	28,537	9,562
39,031	52,460	13,429	56,538	17,507	<b>Total Expenses</b>	39,031	52,460	13,429	56,538	17,507
(37,876)	(51,565)	13,689	(53,112)	15,236	<b>EBITDAR</b>	(37,876)	(51,565)	13,689	(53,112)	15,236
(37,876)	(51,565)	13,689	(53,112)	15,236	<b>EBITDA</b>	(37,876)	(51,565)	13,689	(53,112)	15,236
<i>Interest Expense/Dep&amp;Amt</i>										
3,696	3,700	4	7,978	4,283		3,696	3,700	4	7,978	4,283
3,696	3,700	4	7,978	4,283	<b>Total Interest Expense</b>	3,696	3,700	4	7,978	4,283
(41,572)	(55,265)	13,693	(61,090)	19,518	<b>Net Income</b>	(41,572)	(55,265)	13,693	(61,090)	19,518